



Harry Chapin Food Bank
OF SOUTHWEST FLORIDA

NOURISHING OUR COMMUNITY

2021 Impact Report

A Letter From Our Leadership

The “new normal” brought about by the pandemic has touched all our lives. At the start of the year, we realized that this unprecedented situation was normalizing and became aware of its lingering impact. It wasn’t going away anytime soon. The relentless sea of cars waiting in line for food, many for the first time, was not decreasing.

However, we continued to respond efficiently and effectively to the pandemic. This year, we marked extraordinary performances by every department of the food bank. Through our food distribution programs, we provided 47.6 million pounds of food, including 12.6 million pounds of fresh produce, to more than a quarter of a million people each month.

The logistics required to serve these exponential numbers of people in our five-county footprint are incredibly complex. The sheer volume of food that we managed taxed our facilities. We grew our warehouse areas in Naples and Fort Myers by renting overflow space nearby. Our fleet of trucks experienced a drastic increase in mileage, requiring additional vehicles, and we purchased additional warehouse equipment to ensure that we worked smarter, not harder.

The amount of food that we rescued from our various generous retail partners fluctuated significantly. Publix Super Markets stepped up and provided our food bank with 10% of the total food that we distributed. Despite this incredible philanthropy, we spent one million dollars each month on food. Our food sourcing team has skillfully provided our community with 71 million dollars’ worth of food.

Our development and finance teams diligently stewarded our funds, and because of their crucial efforts, we earned a 4-star Charity Navigator rating for the 12th year in a row. We also earned a GuideStar Platinum rating again.

Our “new normal” is nothing short of heroic efforts taken by our community to help us carry out our mission. We offer a million thanks to the thousands of changemakers who volunteered in our warehouses, our drive-thru distributions, and our offices. We simply cannot do this work without them. We are grateful for the thousands of donors who funded the 39.6 million meals we distributed throughout our five-county footprint. We give thanks to all who share in our commitment to lead our community in the fight to end hunger.

Your food bank is proud to serve as both a conduit and safety net to our community. As we reflect on this past year and look to the future, we are committed to do everything in our power to ensure that no one has to go hungry.

Thank you for your partnership,

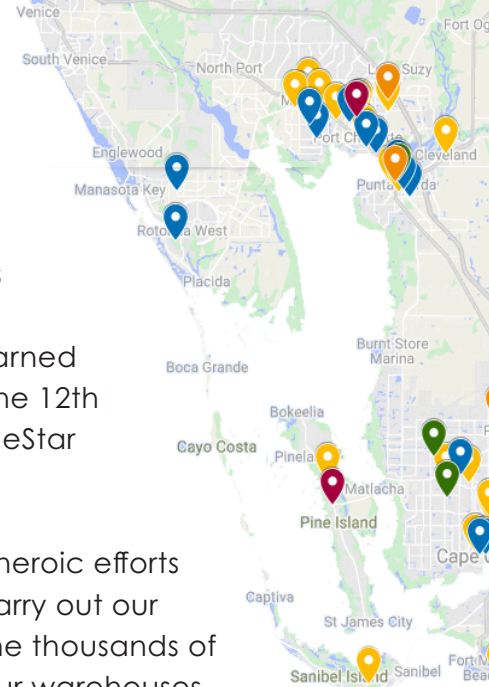


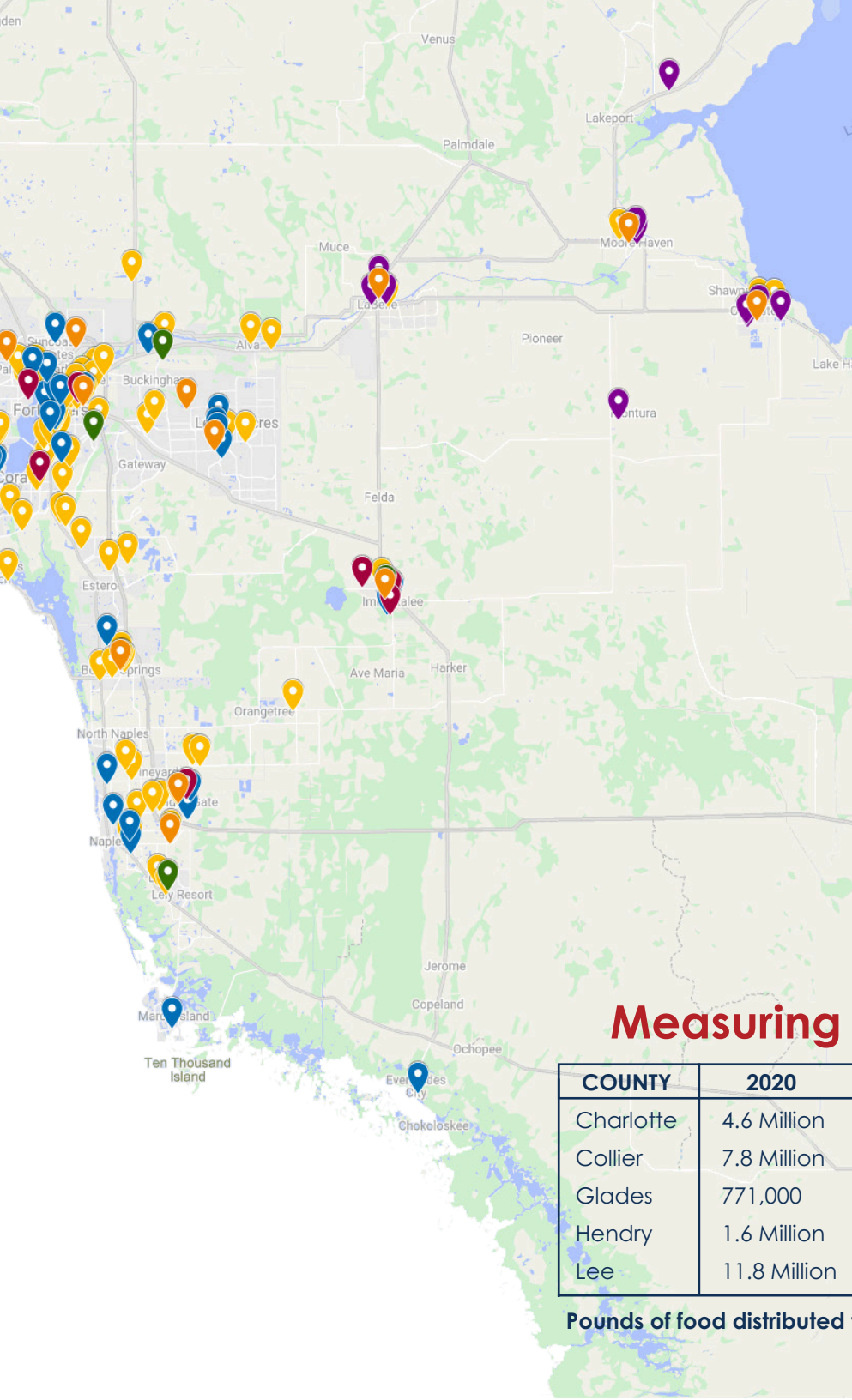
A handwritten signature in blue ink, reading "William Dillon".







William Dillon
Board Chairperson

A handwritten signature in blue ink, reading "Richard LeBer".

Richard LeBer
President and CEO





-  **Care and Share Senior Feeding Program**
-  **Commodity Supplemental Food Program**
-  **Fulfill Mobile Pantry Program**
-  **In-School Pantry Program**
-  **Harry's Helpings**
-  **Partner Agency Program**

Where Is Our Food Going?

Our strategic food distribution strategy sits at the intersection of understanding where the need is and where our food distribution partners serve in our communities. The pandemic caused an economic crisis that directly impacted our food distribution programs. Prior to the pandemic, our food distribution programs served 28,000 people each week. This past year, we served more than a quarter of a million people each month.

Our food distribution programs aim to reduce barriers that most families face as they struggle with food insecurity by making food readily available throughout our five-county footprint.

Measuring the Impact

| COUNTY | 2020 | 2021 | INCREASE |
|-----------|--------------|--------------|----------|
| Charlotte | 4.6 Million | 6.8 Million | 48% |
| Collier | 7.8 Million | 16.5 Million | 111% |
| Glades | 771,000 | 1.3 Million | 62% |
| Hendry | 1.6 Million | 2.6 Million | 62% |
| Lee | 11.8 Million | 20.5 Million | 73% |

Pounds of food distributed to families who are hungry

26.5 Million
Pounds of food distributed in 2020

47.6 Million
Pounds of food distributed in 2021

79% 



2021

BOARD OF DIRECTORS

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Veronica Larriva

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*Harry Chapin Food Bank
leads our community in the
fight to end hunger.*

Feeding Children

Schools, education centers and after-school programming centers are a natural fit for food pantries because they provide an easy-to-access location where parents and students feel comfortable and visit regularly. Locating food pantries in schools and education centers means the programs can connect children and their families with healthy food they need during the week and over the weekend.

Harry's Helpings

By the start of the year, most child and education centers had reopened with strict COVID protocols. We adjusted the delivery schedules of several centers and increased our distributions to allow for additional kits.

69,910
Pounds of food in 2020

81,642
Pounds of food in 2021

17% ↑

In-School Pantry Program

As the school year opened, many of our In-School Pantry Program sites changed their operation model from "choice pantries" to receiving shelf-stable food kits while restricting our access. Unfortunately, some of our in-school pantries never reopened due to the lingering pandemic.

215,233
Pounds of food in 2020

125,932
Pounds of food in 2021

41% ↓



Feeding Families

Feeding families is the core of our mission and represents most of our total food distributions. Our strategic approach involves navigating the fact that sixty percent of our five-county footprint is a food desert. Our strategies incorporate food safety protocols, CDC protocols, innovative food procurement methods and an enormous amount of passion that no one should have to go hungry.

Fulfill Mobile Pantry Program

Cars, lined up for miles, had become a mainstay by the start of the year. COVID protocols drove the continuation of the drive-thru distribution method of prepacked food kits that are supplemented with fresh produce. Each family received on average 50 pounds of food which equates to 40 meals at each distribution. Our adoption of the drive-thru distributions fulfills the goal of our program by making food more accessible in underserved and high need areas where families with limited resources may not be able to access food through traditional grocery stores.

3,546,732
Pounds of food in 2020

14,449,475
Pounds of food in 2021

307% ↑



Partner Agency Program

Our Partner Agency Program is a multi-faceted food distribution program designed to serve our five-county footprint. Our vetted partner agencies include social service agencies, faith-based congregations, nonprofits, and community organizations. They rely on our fleet of refrigerated trucks to acquire food that we have rescued from our network of food sources. We provide our partner agencies with more than 70% of their food inventory. Our partner agencies distribute the shelf-stable fruits, vegetables, proteins, grains and milk that we have procured for them.

Our partner agencies maintained an 85% open rate because we helped them adjust to the tremendous demand for food. Most of our partner agencies continued to adjust their distribution models throughout the year as our understanding of the virus evolved; however, due to the pandemic's lingering impact, not every partner agency was able to remain open. We increased and adjusted our deliveries to better meet the needs of our partner agencies.

20,947,858

Pounds of food in 2020

30,722,121

Pounds of food in 2021

47% ↑





Feeding Seniors

Care and Share Senior Feeding Program and Commodity Supplemental Food Program

Feeding seniors during this year required an enormous amount of flexibility. As this year began, several senior sites were still under lockdown, making distributions extremely challenging. We secured alternative distribution sites and conducted as many home deliveries as possible. Because many seniors on fixed incomes must make the difficult choice between purchasing food or medicine, we did everything we could to ensure that this frequently overlooked population had the necessary nutrition provided to them to reduce their risk during the pandemic.

Our Care and Share Senior Feeding Program feeds seniors of low incomes in Charlotte, Collier and Lee counties and the Commodity Supplemental Food Program feeds seniors of low incomes in Glades and Hendry counties.

1,196,441
Pounds of food in 2020

1,435,953
Pounds of food in 2021

20% ↑

Volunteers

Our volunteers are changemakers. Their efforts change the lives of the quarter of a million people we feed each month. Our changemakers are an extension of our mission. They sort our food. They build our food kits. They distribute our food kits. They work in our offices. They have worked tirelessly while wearing masks and gloves, having their temperature taken and having been asked about their health and possible travels.

We cannot achieve our mission without our changemakers. To say that we are grateful is an understatement. Thank you for being a key ingredient in our sound financial management. You are making a difference. Thank you changemakers.

Total Volunteer Hours in 2021

78,076

Value of Volunteer Hours

\$2.2 Million



Financial Profile

July 1, 2020 through June 30, 2021

This has been a year of strong support due to the generosity of so many. This generous support afforded our ability to feed more than a quarter of a million people each month who are hungry. While our cash position is favorable, the majority of funds secured are committed for future food purchases. Due to continued disruptions in the supply chain, many of our food purchases will be paid in the 2022 fiscal year with the cash received in the 2021 fiscal year. As we look ahead and continue to navigate this new normal, we remain dedicated to fiscal responsibility to safeguard our ability to lead our community in the fight to end hunger.



Of every dollar invested in Harry Chapin Food Bank, 96¢ goes directly into our food distribution programs to ensure that no one has to go hungry.





STATEMENT OF ACTIVITIES

Revenue

| | <u>Amount</u> |
|---|----------------------------|
| Food Contributions - Govt. (In-Kind) | \$29,603,480 |
| Food Contributions - Other (In-Kind) | \$37,348,593 |
| Government Programs | \$5,607,716 |
| Grants and Donations | \$19,304,943 |
| Special Events and Fundraising Programs | \$1,009,892 |
| Other | \$105,074 |
| Total | <u>\$94,016,665</u> |

Expenses

| | <u>Amount</u> |
|-----------------------------------|----------------------------|
| Program Services | \$89,010,805 |
| Supporting Services | \$1,301,648 |
| Total | <u>\$90,312,453</u> |
| Increase (decrease) in net assets | \$3,704,212 |
| Net Assets, beginning of year | \$16,012,395 |
| Net Assets, end of year | \$19,716,607 |

STATEMENT OF FINANCIAL POSITION

Assets

| | <u>Amount</u> |
|--|----------------------------|
| Current Assets | |
| Cash & certificates of deposit | \$10,795,821 |
| Other current assets | \$3,427,148 |
| Total | <u>\$14,222,969</u> |
| Property & Equipment, Net | \$4,655,005 |
| Investments - Board Designated Endowment | \$1,011,228 |
| Investments - Beneficial interest | \$350,132 |
| Land held for sale & deposits | \$990,934 |
| Total | <u>\$2,352,294</u> |
| Total Assets | \$21,230,268 |

Liabilities and Net Assets

Liabilities

| | |
|---|---------------------------|
| Total current liabilities | \$1,087,635 |
| Long term debt, net of current portion | \$426,026 |
| Total | <u>\$1,513,661</u> |
| Total Net Assets | \$19,716,607 |
| Total Liabilities and Net Assets | \$21,230,268 |



*Because no one
should have to go
hungry.*

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